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Celebration Of

INDIAN COST ACCOUNTS SERVICE DAY

Indian Cost Accounts Service Day 2026: Advancing Cost Optimisation for Atmanirbhar Bharat

The Indian Cost Accounts Service (ICoAS) Day 2026 was celebrated on 9th August, 2026 with enthusiasm and professional fervour at Vigyan Bhawan, New Delhi, bringing together senior government officials, representatives of the cost and management accounting profession, serving and former ICoAS officers, and distinguished experts. Organised by the Office of the Chief Adviser (Cost), Department of Expenditure, Ministry of Finance, the celebration provided an important platform to recognise the contribution of ICoAS to efficient public expenditure, cost management, defence procurement, indigenous manufacturing and strategic decision-making.

Indian Cost Accounts Service is an organized service in Government of India under the administrative control of Department of Expenditure, Ministry of Finance. The induction in this service is through a special examination conducted by Union Public Service Commission. Qualified Cost Accountants and Chartered Accountants are eligible to appear in this examination.

The theme of this year's celebration—"Role of ICoAS Officers in Cost Optimization for Atmanirbhar Bharat"—aptly captured the evolving role of cost professionals in strengthening India's economic and strategic self-reliance. The theme

emphasised that cost optimisation is not merely an accounting or financial-control function but an important instrument for improving productivity, competitiveness, resource allocation and value for money in public expenditure.

Distinguished Gathering

The inaugural session was graced by Shri Rajesh Kumar Singh, Defence Secretary, as the Chief Guest, and Shri Sanjeev Kumar, Secretary, Department of Defence Production, as the Guest of Honour. Their presence underscored the growing significance of professional cost management in defence acquisition, indigenous defence production and the broader national objective of Atmanirbharta.

The professional fraternity was represented by the leadership of The Institute of Cost Accountants of India (ICMAI), including CMA Chittaranjan Chattopadhyay, President, ICMAI, and CMA Manoj Kumar Anand, Vice-President, ICMAI. Their participation reflected the close institutional relationship between ICMAI and the Indian Cost Accounts Service and the shared commitment towards strengthening the role of cost and management accounting in public financial management. A significant number of officers with CMA qualification are holding important government positions in the ICoAS. The list of officers holding ICoAS posts in various Ministries, Departments and Organisations under Government of India can be seen at https://doe.gov.in/files/circulars_document/CIVILLIST01062026.pdf

The programme was led by Shri Anand Kumar Pal, Chief Adviser (Cost), Department of Expenditure and Head of Service. Shri Pal who assumed charge as Chief Adviser (Cost) in April 2026 brings extensive experience in financial analysis, public policy, costing and pricing, including significant work in defence procurement.

Inaugural Ceremony and Message of Secretary (Expenditure)

The proceedings commenced with the ceremonial welcome of the Chief Guest and distinguished dignitaries, followed by a presentation showcasing the achievements of ICoAS officers. The inaugural ceremony included the traditional lighting of the lamp and Saraswati Vandana, Vande Mataram, and the display of messages from Shri V. Vualnam, Secretary (Expenditure), Department of Expenditure.

In his message, Secretary (Expenditure) Shri V. Vualnam acknowledged the valuable contribution of ICoAS officers towards effective cost management in Government. His message emphasised the importance of prudent resource utilisation, financial oversight and improved cost management across government. In the context of the expanding role of private-sector participation and Public-Private Partnerships, he highlighted the importance of sound cost structuring and appropriate risk allocation, particularly in strategic and defence-related sectors.

The message reinforced the need for ICoAS officers to move beyond traditional costing functions and contribute proactively to policy formulation, project appraisal, procurement strategy and efficient utilisation of public resources.

Address by the Chief Adviser (Cost)

In his inaugural address, Shri Anand Kumar Pal, Chief Adviser (Cost), highlighted the changing dimensions of public financial management and the need for ICoAS officers to remain responsive to emerging technologies and sophisticated analytical tools.

He emphasised the importance of advanced financial modelling, data visualisation and analytical approaches, while maintaining the highest standards of professional integrity. The evolving role of ICoAS requires a combination of domain expertise, technology orientation

and sound professional judgement so that cost considerations can be integrated effectively into strategic government decision-making.

Addresses by the Chief Guest and Guest of Honour

Shri Rajesh Kumar Singh, Defence Secretary and Chief Guest, underlined the catalytic role of ICoAS officers in promoting cost optimisation across government, with particular relevance to defence procurement and indigenous manufacturing. He emphasised the importance of rigorous cost analysis and financial oversight in reducing import dependence and improving the efficiency of resource allocation.

The address was particularly significant in the context of India's expanding defence manufacturing ecosystem, where cost competitiveness, indigenous production and technological capability are increasingly interlinked which the service officers can effectively handle.

Shri Sanjeev Kumar, Secretary, Department of Defence Production and Guest of Honour, highlighted the strategic importance of cost-accounting expertise in scaling up indigenous defence manufacturing. He emphasised that the changing defence acquisition environment, increasing private-sector participation and the growing role of Public-Private Partnerships require ICoAS officers to continuously reinvent their professional approaches and contribute to new models of project structuring and acquisition. He also cautioned the service officers about not falling in "Intelligence Trap". Intelligence Trap is a phenomenon where highly intelligent people make poor decisions because they use their intelligence to defend and justify their existing beliefs rather than examining them objectively.

Release of Brochure and Recognition of Excellence

A commemorative brochure on the Indian Cost Accounts Service was also released during the inaugural session. The publication provided an overview of the Service, its evolution, professional responsibilities and its contribution to public financial management and national development.

A significant highlight of the celebration was the presentation of awards to ICoAS officers in recognition of exemplary professional

contribution and service. Six young ICoAS officers were recognised through merit certificates and mementoes under the categories of Sarvottam, Ati Uttam, Uttam and Protsahan. These awards acknowledged individual contributions to cost efficiency initiatives and reinforcing a culture of professional excellence within the Service.

The recognition of young officers was particularly noteworthy as it demonstrated the Service's emphasis on nurturing professional excellence and encouraging innovation and measurable contributions to government cost management.

Technical Session I: Use of AI in Public Financial Management

The inaugural proceedings were followed by two focused technical sessions. The first technical session, was on "Use of AI in Public Financial Management", with Shri Nand Kumarum, IAS serving as the President and Chief Executive Officer (CEO) of the National e-Governance Division (NeGD), under the Ministry of Electronics and Information Technology (MeitY), Government of India, as the speaker.

The session was highly interactive and relevant to the rapidly changing landscape of public financial management. Artificial Intelligence has the potential to strengthen expenditure forecasting, budget planning and monitoring, financial analysis, anomaly detection, compliance monitoring and decision support. For a professional service such as ICoAS, the integration of AI with costing, financial modelling large-scale government datasets and decision making offers significant opportunities to improve the speed, quality and depth of analysis.

At the same time, responsible adoption of AI requires strong data governance, transparency, explainability, cybersecurity and human oversight. The technical discussion therefore provided an important perspective on how ICoAS officers can combine professional judgement with emerging analytical technologies.

The session was followed by an interactive question-and-answer segment, enabling participants to deliberate on practical applications and challenges associated with AI in public financial management.

Technical Session II: Stress Management

The second technical session, focused on "Stress Management", was delivered by Dr. Elangovan

Aravind Raj, Additional Professor in the Department of Psychiatric Social Work at the National Institute of Mental Health and Neuro Sciences (NIMHANS) Bengaluru.

The inclusion of stress management in a professional programme was both timely and significant. ICoAS officers frequently handle complex assignments involving financial appraisal, costing, procurement, project evaluation, policy analysis and time-sensitive government decisions. Such responsibilities demand sustained analytical focus, resilience and effective interpersonal skills.

The session highlighted the importance of recognising workplace stress, developing healthy coping mechanisms, maintaining work-life balance and building emotional resilience. It complemented the technical orientation of the celebration by recognising that professional effectiveness depends not only on technical competence but also on personal well-being and resilience.

Felicitations of Former ICoAS Officers

The programme also included the felicitation of former ICoAS officers, symbolising the Service's respect for its institutional legacy and the contributions of its former members. The gesture provided an opportunity for serving officers to connect with the experience and institutional memory of their predecessors.

The event concluded with the presentation of mementoes to the technical-session speakers, followed by a vote of thanks. The celebration also included group photographs and interaction among serving officers, former officers and distinguished guests.

Strengthening the Future Role of ICoAS

The 2026 ICoAS Day was more than an annual commemoration. It served as a reflection on the changing responsibilities of a specialised professional service at a time when India is seeking greater efficiency, resilience and self-reliance in public expenditure and strategic sectors.

The theme, "Role of ICoAS Officers in Cost Optimization for Atmanirbhar Bharat," placed cost optimisation at the heart of the national development agenda. In defence, infrastructure, public procurement and PPP projects, robust costing and appropriate risk allocation can contribute to better investment decisions, enhanced competitiveness

and greater value for public money. It is pertinent to mention that ICoAS officers through their analytical and professional skills have helped in savings thousand of Crore rupees of the Government which has been appreciated from time to time.

The discussions on Artificial Intelligence further demonstrated that the future of cost and public financial management will increasingly depend on the ability to combine professional expertise with data, technology and advanced analytical tools. At the same time, the session on stress management reinforced the importance of human capability and resilience in delivering these responsibilities effectively.

As India advances towards greater self-reliance and a more technology-driven public financial management ecosystem, the Indian Cost Accounts Service is well positioned to contribute through its distinctive expertise in cost optimisation, financial analysis, project appraisal, pricing, procurement, cost efficiency and evidence-based decision-making.

The celebration therefore reaffirmed a clear message: cost management and cost accounting is central to strategic public finance and ICoAS officers have an increasingly important role in ensuring that every rupee of public expenditure delivers maximum value for the nation. **MA**

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